THE LISTENING YEAR

At 4Culture, 2019 was the year of markers, post-its, carpools, easel pads, and nametags. It was the year of libraries, coffee shops, and community centers; long-time partners and new friends. It was the listening year. As part of our King County Cultural Health Study, we visited more than 40 communities to hear about what’s working and what’s not when it comes to culture. A series of focus groups with stakeholders of all kinds — nonprofit organizations, artists, board members, elected officials, and more — formed the foundation for our new, 3-year strategic plan. We dug into the findings and recommendations shared by King County’s 4Culture Task Force, themselves the result of a year of discussion, evaluation, and listening. And, throughout these major initiatives, ongoing grant workshops and outreach events saw us on the move daily.

What did we learn and where will it take us? Read on to find out how every one of our departments is responding to what we heard from community, and how this will fuel long-term growth.

COMBINED PROGRAM GRANTS

<table>
<thead>
<tr>
<th>TYPE</th>
<th>Applicants</th>
<th>Awards</th>
<th>Awarded</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>114</td>
<td>48</td>
<td>$280,396</td>
</tr>
<tr>
<td>Open 4Culture</td>
<td>38</td>
<td>29</td>
<td>$43,500</td>
</tr>
<tr>
<td>Community 4Culture</td>
<td>2</td>
<td>2</td>
<td>$40,000</td>
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</table>
OUTREACH
KING COUNTY

**BY THE NUMBERS**

113 outreach events to grantseekers, stakeholders, general public, residents, students, artists and service clubs.

- **51%** grant workshops
- **21%** listening sessions
- **60%** of outreach events were held in greater King County, outside of Seattle, with the majority of those events happening throughout South and Northeast King County.
Arts Up, our joint effort with the City of Seattle Office of Arts & Culture and ArtsWA, has centered the needs of artists of color in its work since 2012. This year, Artist Up expanded their approach to both partnership and responsiveness through an innovative new offering: web-based artist mentorships.

By joining with Mentorly, an artist-built online platform that facilitates mentor relationships through video conference sessions, Artist Up is amplifying the voices of artists of color in a new way. Leveraging years of research, strong relationships with communities of color, and funding from three agencies against a powerful technological tool like Mentorly puts power in the hands of artists. The program provides a platform for artists from across Washington to forge connections on their own terms. We look forward to seeing what comes from these partnerships!
In order to better meet the needs of its constituents in 2019, our Heritage team reimagined two of its most basic points of connection: workshops and web presence.

Our free workshops roll out with each of our grants—it gives applicants a chance to get information straight from the 4Culture staffers who know the grants best. Heritage expanded on this idea by adding an early-bird workshop to the schedule. Held on November 12—well ahead of a new season of deadlines—at the Highline Heritage Museum, it gave interested folks more time to prepare ideas and meet with others in the field. It also gave them a view of the entire year of Heritage funding opportunities, allowing for better planning.

We also launched the Heritage Field Resources webpage. After years of fielding phone calls and emails from heritage practitioners asking about a wide range of field-related issues, we compiled knowledge and resources into one location for increased accessibility. An extensive user experience study helped tailor it all to best suit the needs of seasoned professionals and curious cultural doers alike.

### HERITAGE AWARDS

<table>
<thead>
<tr>
<th>HERITAGE PROJECTS</th>
<th>COLLECTIONS CARE</th>
<th>EMERGENCY/UNFORESEEN OPPORTUNITIES</th>
<th>SUSTAINED SUPPORT</th>
<th>T.I.P.S. MINI GRANT</th>
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</thead>
<tbody>
<tr>
<td>applicants / awards / awarded</td>
<td>applicants / awards / awarded</td>
<td>applicants / awards / awarded</td>
<td>applicants / awards / awarded</td>
<td>applicants / awards / awarded</td>
</tr>
<tr>
<td>76 / 39 / $244,807</td>
<td>35 / 22 / $125,996</td>
<td>1 / $7,500</td>
<td>51 / 51 / $412,500</td>
<td>4 / 4 / $6,000</td>
</tr>
</tbody>
</table>
In a region where development and historic preservation are often pitted against each other, our Preservation department is helping chart a different path. Led by an advisory team of representatives from 4Culture, King County’s Historic Preservation Program, the Washington Trust for Historic Preservation, and Historic Seattle, the Preservation Action Fund represents a new model for saving historic properties.

Equipped with a pool of funds and the team’s combined technical know-how, the PAF makes space for historic properties in the real estate market. Endangered historic buildings within King County but outside Seattle of all kinds—residential, commercial, agricultural, or institutional—can be purchased, rehabbed, and reactivated for ongoing use. This year, the PAF made its first purchase: the Ronnei-Raum House in Fall City. The cottage, built in 1904, was for several decades used to house the caretakers of the Fall City Masonic Lodge, which sits next door. The location provides a unique opportunity for public education about preservation in rural King County. When the project is completed and the property is sold, the proceeds will fund the next project.

**PRESERVATION AWARDS**

**Emergency/Unforeseen Opportunities**
- 1 award / $10,000

**Preservation Projects**
- 16 applicants / 11 awards / $92,100

**Landmarks Capital**
- 36 applicants / 14 awarded / $266,261

**Sustained Support**
- 25 applicants / 25 awarded / $113,250
Our award-winning Public Art team has a long history of positioning artist vision at the center of public life in King County. In a rapidly evolving world, that means commissioning art that speaks to the ways in which our county is working to adapt and change. This year, one project typified that ethos.

The result of a first-time collaboration between 4Culture and the King County Department of Transportation Marine Division, Leo Berk’s Claim Stakes is an essential part of the visitor experience at the new King County Passenger Ferry Terminal at Seattle’s Colman Dock. The new facility prioritized ADA improvements, minimized impact to marine mammals, and earned Platinum certification under the King County Green Building Program—and Berk’s piece sits at the nexus of these critical improvements. Passengers come and go through a series of redwood stanchions, stained to reference tidal marks, and blue nautical rope, gently curves to mimic the waves of Puget Sound. It’s a welcoming gateway and a visual celebration of a uniquely Northwest journey.

STATISTICS
- 91 artworks by 40 artists at the Children and Family Justice Center (CFJC)
- 7 New Works: Permanent murals at the CFJC, Claim Stakes at the King County Passenger Ferry Terminal, and Picturing Trails, a photographic exploration of King County trails.
LOOK AHEAD

More than ever, we believe in the power of listening and planning.

Listening broadens our vision. The communities of King County who took the time to thoughtfully answer our questions and share their honest opinions have unquestionably strengthened our work. Through them, we gained a clearer picture of how we can best serve King County.

STRATEGIC PLANNING

Planning is an investment in our future. In 2020, we’re synthesizing and shaping what we’ve learned, and we’ll move forward with a new strategic plan that has the voice of our communities at its center.

COVID-19 RESPONSE

The COVID-19 crisis occurred just as we were wrapping up production of this report. It has deeply changed our world and has been heartbreakingly hard on the King County cultural community. We pivoted our focus to respond to the needs of our community through a Relief Fund program and we hope to provide community cohesion in a time of social distancing. Our Strategic Planning work will continue with the addition of a COVID-19 Response Strategy. As 2020 progresses, this strategy will allow us to do everything we can to help our sector recover and thrive as our new reality beings to take shape.

VOLUNTEERS

BOARD MEMBERS
Heather Trescases / President
Chris Moore / Vice President
Felicia Gonzalez / Secretary
Greg Beams / Treasurer
Mitch Shepherd / Member-at-Large
Jeanne Burbidge
Khazm Kogita
Peter Kwon
Frank Martin
Vivian Phillips
Ana Pinto di Silva
Natasha Rivers
Tracey Wickersham
Shari Winstead

EX-OFFICIO MEMBERS
Rod Dembowski / King County Councilmember
Larry Gossett / King County Councilmember
Joe McDermott / King County Councilmember
Jennifer Meisner
Brian J. Carter

ADVISORY COMMITTEES

Art
Gabriela Denise Frank
Bernadine Griffin
Joshua Heim
Eben Pobee
A.C. Petersen
Shari Winstead

Heritage
Cassie Chinn
Phyllis Grant
Seth Margolis
Eric Nelson
Ruth Pickering
Nancy Salguero McKay
Heron Scott
Heather Trescases

Preservation
Toni Azzola
Justin Ivy
Claudia Kiyama
Erica Maniez
Frank Martin
Cary Westerbeck
Eugenia Woo

Public Art
Lesley Bain
Saul Becker
Leo Berk
Kamari Bright
Janet Galore
Maria Lau Hui
Keith McPeters
Michelle de la Vega
Tracey Wickersham

## Financials

### Revenues and Other Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lodging Tax Revenue</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>King County Public Art Revenue</td>
<td>$6,887,039</td>
<td>$681,075</td>
<td>$4,335,890</td>
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<tr>
<td>King County Appropriations</td>
<td>$3,145,672</td>
<td>$3,638,576</td>
<td>$8,376,414</td>
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<tr>
<td>Advances from King County</td>
<td>$3,000,000</td>
<td>—</td>
<td>—</td>
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<tr>
<td>Public Art Consulting Revenue</td>
<td>$161,623</td>
<td>$90,781</td>
<td>$70,936</td>
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<td>Investment Earnings</td>
<td>$1,088,694</td>
<td>$874,812</td>
<td>$583,765</td>
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<tr>
<td>Miscellaneous Other</td>
<td>$133,020</td>
<td>$419,819</td>
<td>$272,223</td>
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<td><strong>Total Revenues</strong></td>
<td><strong>$14,416,048</strong></td>
<td><strong>$5,705,063</strong></td>
<td><strong>$13,639,228</strong></td>
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### Expenditures and Other Uses

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<tr>
<th>Source</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts and Heritage Grant Programs</td>
<td>$8,688,285</td>
<td>$7,750,947</td>
<td>$8,002,159</td>
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<tr>
<td>Public Art Projects</td>
<td>$2,143,067</td>
<td>$2,107,353</td>
<td>$1,945,262</td>
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<td>Building for Culture Facility Investment Program</td>
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<td>$3,638,576</td>
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<tr>
<td>Building for Equity Facility Investment Program</td>
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<td>Debt Service</td>
<td>$2,168,245</td>
<td>$2,170,948</td>
<td>$2,166,450</td>
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<td>Management and General Supporting Activities</td>
<td>$682,164</td>
<td>$699,369</td>
<td>$615,896</td>
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<td><strong>Total Expenditures and Other Uses</strong></td>
<td><strong>$20,635,477</strong></td>
<td><strong>$16,367,193</strong></td>
<td><strong>$18,661,181</strong></td>
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</table>

### Fund Balances

<table>
<thead>
<tr>
<th>Source</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
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<tbody>
<tr>
<td>General Fund</td>
<td>$2,682,680</td>
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<tr>
<td>Lodging Tax Special Revenue Fund</td>
<td>$5,743,538</td>
<td>$6,568,389</td>
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<tr>
<td>1% for Art Special Revenue Fund</td>
<td>$11,700,856</td>
<td>$6,418,663</td>
<td>$6,994,987</td>
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<tr>
<td>Cultural Special Account Fund</td>
<td>$16,511,042</td>
<td>$26,126,774</td>
<td>$36,041,640</td>
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<tr>
<td><strong>Total Fund Balances</strong></td>
<td><strong>$36,638,316</strong></td>
<td><strong>$42,857,545</strong></td>
<td><strong>$53,519,675</strong></td>
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</tbody>
</table>

### Notes

2019 financial information is based on unaudited fund financial statements. Requests for the most recent complete audited financial report should be addressed to 4Culture’s finance department at 4Culture, 101 Prefontaine Place S, Seattle, WA 98104.

1. Current legislation temporarily discontinues the use of lodging tax receipts for cultural purposes in King County until 2021. The Cultural Special Account is the designated source of funds for arts and heritage grant programs through 2020.

2. Total revenues and expenditures differ on an annual basis due to timing factors in the inflows and outflows of the various programs’ financial resources.

3. Required payments to King County for principal and interest on County debt issued for arts and heritage cultural facilities grants prior to the creation of 4Culture and for County debt issued for the Building for Culture program.

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